The Functions of a Teacher

Teaching, more even than most other professions, has been transformed during the last hundred years from a small, highly skilled profession concerned with a minority of the population, to a large and important branch of the public service. The profession has a great and honourable tradition, extending from the dawn of history until recent times, but any teacher in the modern world who allows himself to be inspired by the ideals of his predecessors is likely to be made sharply aware that it is not his function to teach what he thinks, but to instil such beliefs and prejudices as are thought useful by his employers. In former days a teacher was expected to be a man of exceptional knowledge or wisdom, to whose words men would do well to attend. In antiquity, teachers were not an organized profession, and no control was exercised over what they taught. It is true that they were often punished afterwards for their subversive doctrines. Socrates was put to death and Plato is said to have been thrown into prison, but such incidents did not interfere with the spread of their doctrines. Any man who has the genuine impulse of the teacher will be more anxious to survive in his books than in the flesh. A feeling of intellectual independence is essential to the proper fulfilment of the teacher’s functions, since it is his business to instil what he can of knowledge and reasonableness into the process of forming public opinion. In antiquity he performed this function unhampered except by occasional spasmodic and ineffective interventions of tyrants or mobs. In the middle ages teaching became the exclusive prerogative of the Church, with the result that there was little progress either intellectual or social. With the Renaissance, the general respect for learning brought back a very considerable measure of freedom to the teacher. It is true that the Inquisition compelled Galileo to recant, and burnt Giordano Bruno at the stake, but each of
these men had done his work before being punished. Institutions such as universities largely remained in the grip of the dogmatists, with the result that most of the best intellectual work was done by independent men of learning. In England, especially, until near the end of the nineteenth century, hardly any men of first-rate eminence except Newton were connected with universities. But the social system was such that this interfered little with their activities or their usefulness.

In our more highly organized world we face a new problem. Something called education is given to everybody, usually by the State, but sometimes by the Churches. The teacher has thus become, in the vast majority of cases, a civil servant obliged to carry out the behests of men who have not his learning, who have no experience of dealing with the young, and whose only attitude towards education is that of the propagandist. It is not very easy to see how, in these circumstances, teachers can perform the functions for which they are specially fitted.

State education is obviously necessary, but as obviously involves certain dangers against which there ought to be safeguards. The evils to be feared were seen in their full magnitude in Nazi Germany and are still seen in Russia. Where these evils prevail no man can teach unless he subscribes to a dogmatic creed which few people of free intelligence are likely to accept sincerely. Not only must he subscribe to a creed, but he must condone abominations and carefully abstain from speaking his mind on current events. So long as he is teaching only the alphabet and the multiplication table, as to which no controversies arise, official dogmas do not necessarily warp his instruction; but even while he is teaching these elements he is expected, in totalitarian countries, not to employ the methods which he thinks most likely to achieve the scholastic result, but to instil fear, subservience, and blind obedience by demanding unquestioned submission to his authority. And as soon as he passes beyond the bare elements, he is obliged to take the official view on all controversial questions. The result is that the young in Nazi Germany became, and Russia become, fanatical bigots, ignorant of the world outside their own country, totally unaccustomed to free discussion, and not aware that their opinions can be questioned without wickedness. This state of affairs, bad as it is, would be less disastrous than it is if the dogmas instilled were, as in medieval Catholicism, universal and international; but the whole conception of an international culture is denied by the modern dogmatists, who preached one creed in Germany, another in Italy, another in Russia and yet another in Japan. In each of these countries fanatical nationalism was what was most emphasized in the teaching of the young, with the result that the men of one country have no common ground with the men of another, and that no conception of a common civilization stands in the way of warlike ferocity.
The decay of cultural internationalism has proceeded at a continually increasing pace ever since the First World War. When I was in Leningrad in 1920, I met the Professor of Pure Mathematics, who was familiar with London, Paris, and other capitals, having been a member of various international congresses. Nowadays the learned men of Russia are very seldom permitted such excursions, for fear of their drawing comparisons unfavourable to their own country. In other countries nationalism in learning is less extreme, but everywhere it is far more powerful than it was. There is a tendency in England (and, I believe, in the United States) to dispense with Frenchmen and Germans in the teaching of French and German. The practice of considering a man’s nationality rather than his competence in appointing him to a post is damaging to education and an offence against the ideal of international culture, which was a heritage from the Roman Empire and the Catholic Church, but is now being submerged under a new barbarian invasion, proceeding from below rather than from without.

In democratic countries these evils have not yet reached anything like the same proportions, but it must be admitted that there is grave danger of similar developments in education, and that this danger can only be averted if those who believe in liberty of thought are on the alert to protect teachers from intellectual bondage. Perhaps the first requisite is a clear conception of the services which teachers can be expected to perform for the community. I agree with the governments of the world that the imparting of definite uncontroversial information is one of the least of the teacher’s functions. It is, of course, the basis upon which the others are built, and in a technical civilization such as ours it has undoubtedly a considerable utility. There must exist in a modern community a sufficient number of men who possess the technical skill required to preserve the mechanical apparatus upon which our physical comforts depend. It is, moreover, inconvenient if any large percentage of the population is unable to read and write. For these reasons we are all in favour of universal compulsory education. But governments have perceived that it is easy, in the course of giving instruction, to instil beliefs on controversial matters and to produce habits of mind which may be convenient or inconvenient to those in authority. The defence of the state in all civilized countries is quite as much in the hands of teachers as in those of the armed forces. Except in totalitarian countries, the defence of the state is desirable, and the mere fact that education is used for this purpose is not in itself a ground of criticism. Criticism will only arise if the state is defended by obscurantism and appeals to irrational passion. Such methods are quite unnecessary in the case of any state worth defending. Nevertheless, there is a natural tendency towards their adoption by those who have no first-hand knowledge of education. There is a widespread belief that nations are made strong by uniformity of opinion and by the suppression of liberty. One hears
it said over and over again that democracy weakens a country in war, in spite of the fact that in every important war since the year 1700 the victory has gone to the more democratic side. Nations have been brought to ruin much more often by insistence upon a narrow-minded doctrinal uniformity than by free discussion and the toleration of divergent opinions. Dogmatists the world over believe that although the truth is known to them, others will be led into false beliefs provided they are allowed to hear the arguments on both sides. This is a view which leads to one or another of two misfortunes: either one set of dogmatists conquers the world and prohibits all new ideas, or, what is worse, rival dogmatists conquer different regions and preach the gospel of hate against each other, the former of these evils existing in the middle ages, the latter during the wars of religion, and again in the present day. The first makes civilization static, the second tends to destroy it completely. Against both, the teacher should be the main safeguard.

It is obvious that organized party spirit is one of the greatest dangers of our time. In the form of nationalism it leads to wars between nations, and in other forms it leads to civil war. It should be the business of teachers to stand outside the strife of parties and endeavour to instil into the young the habit of impartial inquiry, leading them to judge issues on their merits and to be on their guard against accepting ex parte statements at their face value. The teacher should not be expected to flatter the prejudices either of the mob or of officials. His professional virtue should consist in a readiness to do justice to all sides, and in an endeavour to rise above controversy into a region of dispassionate scientific investigation. If there are people to whom the results of his investigation are inconvenient, he should be protected against their resentment, unless it can be shown that he has lent himself to dishonest propaganda by the dissemination of demonstrable untruths.

The function of the teacher, however, is not merely to mitigate the heat of current controversies. He has more positive tasks to perform, and he cannot be a great teacher unless he is inspired by a wish to perform these tasks. Teachers are more than any other class the guardians of civilization. They should be intimately aware of what civilization is, and desirous of imparting a civilized attitude to their pupils. We are thus brought to the question: what constitutes a civilized community?

This question would very commonly be answered by pointing to merely material tests. A country is civilized if it has much machinery, many motor cars, many bathrooms, and a great deal of rapid locomotion. To these things, in my opinion, most modern men attach much too much importance. Civilization in the more important sense, is a thing of the mind, not of material adjuncts to the physical side of living. It is a matter partly of knowledge, partly of emotion. So far as knowledge is concerned, a man should be aware of the minuteness of himself and his immediate environment in relation to
the world in time and space. He should see his own country not only as home, but as one among the countries of the world, all with an equal right to live and think and feel. He should see his own age in relation to the past and the future, and be aware that its own controversies will seem as strange to future ages as those of the past seem to us now. Taking an even wider view, he should be conscious of the vastness of geological epochs and astronomical abysses; but he should be aware of all this, not as a weight to crush the individual human spirit, but as a vast panorama which enlarges the mind that contemplates it. On the side of the emotions, a very similar enlargement from the purely personal is needed if a man is to be truly civilized. Men pass from birth to death, sometimes happy, sometimes unhappy; sometimes generous, sometimes grasping and petty; sometimes heroic, sometimes cowardly and servile. To the man who views the procession as a whole, certain things stand out as worthy of admiration. Some men have been inspired by love of mankind; some by supreme intellect have helped us to understand the world in which we live; and some by exceptional sensitiveness have created beauty. These men have produced something of positive good to outweigh the long record of cruelty, oppression, and superstition. These men have done what lay in their power to make human life a better thing than the brief turbulence of savages. The civilized man, where he cannot admire, will aim rather at understanding than at reprobating. He will seek rather to discover and remove the impersonal causes of evil than to hate the men who are in its grip. All this should be in the mind and heart of the teacher, and if it is in his mind and heart he will convey it in his teaching to the young who are in his care.

No man can be a good teacher unless he has feelings of warm affection towards his pupils and a genuine desire to impart to them what he himself believes to be of value. This is not the attitude of the propagandist. To the propagandist his pupils are potential soldiers in an army. They are to serve purposes that lie outside their own lives, not in the sense in which every generous purpose transcends self, but in the sense of ministering to unjust privilege or to despotic power. The propagandist does not desire that his pupils should survey the world and freely choose a purpose which to them appears of value. He desires, like a topiarian artist, that their growth shall be trained and twisted to suit the gardener’s purpose. And in thwarting their natural growth he is apt to destroy in them all generous vigour, replacing it by envy, destructiveness, and cruelty. There is no need for men to be cruel; on the contrary, I am persuaded that most cruelty results from thwarting in early years, above all from thwarting what is good.

Repressive and persecuting passions are very common, as the present state of the world only too amply proves. But they are not an inevitable part of human nature. On the contrary, they are, I believe, always the outcome of some kind of unhappiness. It should be one of the functions of the teacher to
open vistas before his pupils showing them the possibility of activities that will be as delightful as they are useful, thereby letting loose their kind impulses and preventing the growth of a desire to rob others of joys that they will have missed. Many people decry happiness as an end, both for themselves and for others, but one may suspect them of sour grapes. It is one thing to forgo personal happiness for a public end, but it is quite another to treat the general happiness as a thing of no account. Yet this is often done in the name of some supposed heroism. In those who take this attitude there is generally some vein of cruelty based probably upon an unconscious envy, and the source of the envy will usually be found in childhood or youth. It should be the aim of the educator to train adults free from these psychological misfortunes, and not anxious to rob others of happiness because they themselves have not been robbed of it.

As matters stand today, many teachers are unable to do the best of which they are capable. For this there are a number of reasons, some more or less accidental, others very deep-seated. To begin with the former, most teachers are overworked and are compelled to prepare their pupils for examinations rather than to give them a liberalizing mental training. The people who are not accustomed to teaching—and this includes practically all educational authorities—have no idea of the expense of spirit that it involves. Clergymen are not expected to preach sermons for several hours every day, but the analogous effort is demanded of teachers. The result is that many of them become harassed and nervous, out of touch with recent work in the subjects that they teach, and unable to inspire their students with a sense of the intellectual delights to be obtained from new understanding and new knowledge.

This, however, is by no means the gravest matter. In most countries certain opinions are recognized as correct, and others as dangerous. Teachers whose opinions are not correct are expected to keep silent about them. If they mention their opinions it is propaganda, while the mentioning of correct opinions is considered to be merely sound instruction. The result is that the inquiring young too often have to go outside the classroom to discover what is being thought by the most vigorous minds of their own time. There is in America a subject called civics, in which, perhaps more than in any other, the teaching is expected to be misleading. The young are taught a sort of copybook account of how public affairs are supposed to be conducted, and are carefully shielded from all knowledge as to how in fact they are conducted. When they grow up and discover the truth, the result is too often a complete cynicism in which all public ideals are lost; whereas if they had been taught the truth carefully and with proper comment at an earlier age they might have become men able to combat evils in which, as it is, they acquiesce with a shrug.
The idea that falsehood is edifying is one of the besetting sins of those who draw up educational schemes. I should not myself consider that a man could be a good teacher unless he had made a firm resolve never in the course of his teaching to conceal truth because it is what is called ‘unedifying’. The kind of virtue that can be produced by guarded ignorance is frail and fails at the first touch of reality. There are, in this world, many men who deserve admiration, and it is good that the young should be taught to see the ways in which these men are admirable. But it is not good to teach them to admire rogues by concealing their roguery. It is thought that the knowledge of things as they are will lead to cynicism, and so it may do if the knowledge comes suddenly with a shock of surprise and horror. But if it comes gradually, duly intermixed with a knowledge of what is good, and in the course of a scientific study inspired by the wish to get at the truth, it will have no such effect. In any case, to tell lies to the young, who have no means of checking what they are told, is morally indefensible.

The thing, above all, that a teacher should endeavour to produce in his pupils if democracy is to survive, is the kind of tolerance that springs from an endeavour to understand those who are different from ourselves. It is perhaps a natural human impulse to view with horror and disgust all manners and customs different from those to which we are used. Ants and savages put strangers to death. And those who have never travelled either physically or mentally find it difficult to tolerate the queer ways and outlandish beliefs of other nations and other times, other sects and other political parties. This kind of ignorant intolerance is the antithesis of a civilized outlook, and is one of the gravest dangers to which our overcrowded world is exposed. The educational system ought to be designed to correct it, but much too little is done in this direction at present. In every country nationalistic feeling is encouraged, and school children are taught, what they are only too ready to believe, that the inhabitants of other countries are morally and intellectually inferior to those of the country in which the school children happen to reside. Collective hysteria, the most mad and cruel of all human emotions, is encouraged instead of being discouraged, and the young are encouraged to believe what they hear frequently said rather than what there is some rational ground for believing. In all this the teachers are not to blame. They are not free to teach as they would wish. It is they who know most intimately the needs of the young. It is they who through daily contact have come to care for them. But it is not they who decide what shall be taught or what the methods of instruction are to be. There ought to be a great deal more freedom than there is for the scholastic profession. It ought to have more opportunities of self-determination, more independence from the interference of bureaucrats and bigots. No one would consent in our day to subject the medical men to the control of non-medical authorities as to how they should treat their
patients, except of course where they depart criminally from the purpose of medicine, which is to cure the patient. The teacher is a kind of medical man whose purpose is to cure the patient of childishness, but he is not allowed to decide for himself on the basis of experience what methods are most suitable to this end. A few great historic universities, by the weight of their prestige, have secured virtual self-determination, but the immense majority of educational institutions are hampered and controlled by men who do not understand the work with which they are interfering. The only way to prevent totalitarianism in our highly organized world is to secure a certain degree of independence for bodies performing useful public work, and among such bodies teachers deserve a foremost place.

The teacher, like the artist, the philosopher, and the man of letters, can only perform his work adequately if he feels himself to be an individual directed by an inner creative impulse, not dominated and fettered by an outside authority. It is very difficult in this modern world to find a place for the individual. He can subsist at the top as a dictator in a totalitarian state or a plutocratic magnate in a country of large industrial enterprises, but in the realm of the mind it is becoming more and more difficult to preserve independence of the great organized forces that control the livelihoods of men and women. If the world is not to lose the benefit to be derived from its best minds, it will have to find some method of allowing them scope and liberty in spite of organization. This involves a deliberate restraint on the part of those who have power, and a conscious realization that there are men to whom free scope must be afforded. Renaissance Popes could feel in this way towards Renaissance artists, but the powerful men of our day seem to have more difficulty in feeling respect for exceptional genius. The turbulence of our times is inimical to the fine flower of culture. The man in the street is full of fear, and therefore unwilling to tolerate freedoms for which he sees no need. Perhaps we must wait for quieter times before the claims of civilization can again override the claims of party spirit. Meanwhile, it is important that some at least should continue to realize the limitations of what can be done by organization. Every system should allow loopholes and exceptions, for if it does not it will in the end crush all that is best in man.